

impact Drivers	IMPACT THEMES	THE MACRO, SOCIAL & ENVIRONMENTAL CASE
Macro	Increasing Demand	Population growth, rapid urbanization and growing economies heighten the need to expand the supply of environmentally sustainable and socially equitable opportunities within the built environment. In addition to increasing housing supply, the built environment has the most potential for delivering significant and cost-effective greenhouse gas (GHG) emissions reductions. ¹
Social and Macro	Access and Economic Development	In pursuit of affordability, low-to-moderate income (LMI) populations have migrated away from city centers, resulting in further isolation and lack of access to basic amenities, employment opportunities and transportation. Neighborhoods of concentrated poverty deprive the larger community of needed human and financial capital while also isolating residents from the resources and networks they need to reach their potential. ²
Social	Affordability	The demand for affordable housing greatly exceeds current supply, especially for conveniently located, affordable housing that provides access to basic necessities including jobs, education, healthcare and economic opportunity. Through 2014, more than 21.3 million renters spent more than 30% of their household income on rent, and a record 11.4 million households were "severely cost burdened" i.e. spending more than 50% of income on rent. ³
Social	Social Equity	Minorities will account for virtually all of the future growth in renting households through 2025 ⁴ , and it is estimated that nearly half of all renter households will have incomes below \$30,000. ⁵ High rent burdens and housing insecurity worsen social outcomes in economically distressed communities, including educational achievement, economic prospects and health. ⁶
Environment	Climate Change	Globally, commercial and residential buildings account for 33% of all GHG emissions and 40% of all energy use, more than any other single sector. Through 2030, buildings' ${\rm CO_2}$ emissions will grow faster than any other sector, including heating, cooling, lighting and power. 8
Environment	Resource Use and Efficiency	Buildings are resource intensive; construction of new buildings accounts for approximately 40% of raw materials and 14% of all potable water globally given minimal practices in water conservation.9
Environment	Waste	In the US, construction waste totals 170M tons ¹⁰ , equivalent to 30% of total waste production. Although most construction waste and debris is recyclable, only 25% of global municipal solid waste is recycled. ¹¹
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Impact Goal

Enhance sustainability performance within the built environment

Impact Objectives

- Reduce the built environment's direct contribution to climate change
- 2. Reduce material use
- 3. Reduce waste in design, construction and use







Impact Objectives	Decrease Buildings' Direct Carbon Footprint	Decrease Materials Use	Decrease Buildings' Waste
Investment Strategies	 Invest in technologies that make incremental and systemic contributions to reducing energy use in the built environment Identify opportunities to expand use of renewable energy-based solutions for buildings' energy needs Generally enhance the built environment's sustainability profile 	 Pursue investments that retrofit buildings or re-use existing infrastructure rather than new builds. New buildings should include maximum amount possible of re-used or re-purposed materials Invest in technologies that make incremental and systemic contributions to reducing water/resource use in the built environment 	 Pursue investments that retrofit buildings or re-use existing infrastructure. New buildings should include maximum amount possible of re-used or re-purposed materials Decrease total municipal waste through supporting waste re-use and recycling infrastructure and systems among investments
Public Markets	 » Municipal bonds for energy efficiency retrofits » Public finance that expands renewable energy infrastructure » Development and distribution of technologies that enable energy savings 	 Municipal bonds finance building retrofits or upgrades that enhance sustainability performance (vs. new builds) Development and distribution of technologies that reduce resource use (water, raw materials) 	 » Municipal waste management and recycling » Technologies or managers that prioritize the re-use and re-purpose of materials that reduce the overall waste stream originating from new builds » Companies or technologies that encourage the re-use of municipal solid waste, including power generation
Private Markets	 Retrofitting or re-purposing existing buildings for contemporary commercial, residential or industrial use Expansion of renewable-based energy production and distribution to the urban environment Development and distribution of technologies that enable energy savings 	 Retrofitting or re-purposing existing buildings for contemporary commercial, residential or industrial use (vs. new builds) Development and distribution of technologies that reduce resource use (water, raw materials) 	 » Building acquisition or retrofits that avoid new builds » New builds and retrofits with maximum use of re-used or repurposed materials » Waste re-use and recycling infrastructure/technologies, including power generation from municipal solid waste

Impact Goal Impact Objectives Increased social equity within the Increase the supply of well located housing for LMI communities built environment. Reduce the deficit of affordable housing options for the LMI community Increase supply of well located housing for **Impact** Reduce the deficit of affordable housing options LMI communities for LMI communities **Objectives** Expand the supply of affordable units in the most Focus investments on safe, high quality housing constrained markets, particularly where housing cost that provides access to basic services, amenities burden is disproportionately high Investment and transportation **Strategies** Expand opportunity on the demand side by providing Focus on investments that do not require large end-user financing mechanisms that broaden commutes or distance from city-centers homeownership among LMI communities Financing for LMI homeownership and affordable REITs or funds that target specific urban rental units **Public** geographies or serve specific communities by Financing for new builds or retrofits that will be made **Markets** design available explicitly for lower-income or otherwise Properties, funds and investment strategies that disadvantaged populations explicitly address sustainability through transit-Where underlying assets provide housing or include oriented development or principles of smart tenants, ensure management practices regularly growth and social equity incorporate stakeholder satisfaction Favor properties or assets that provide additional **Private** Favor managers that can include peripheral social community amenities and services on site **Markets** benefits for local populations, including employment and sustained local economic development

Below are Sonen's impact investing guidelines with regard to sustainable real estate:

Issue	Exclusion	Support Best Practices	Sonen's Position
Supply Chain		1	» Sonen selects investments where labor practices (in new builds and existing property management) exemplify the highest standards of treatment for the workforce, including benefits, fair wages, responsible contractor policies and health/safety of the workforce. Sonen will avoid managers who cannot ensure the existence and enforcement of such standards.
			» Where new development exists, Sonen prefers that various social benefits accrue to local populations, including employment, economic development.
Sustainable Governance		J	» Sonen only works with managers that have explicit sustainability planning or functions integrated into development strategies and staff, or are actively integrating such functions into ongoing management practices.
			» Sonen's managers systematically account for stakeholder satisfaction, particularly tenants' well being.
			» Sonen prefers managers whose value proposition is predicated on creating both social and environmental impacts simultaneously.
			» Sonen invests in managers dedicated to collecting, tracking, monitoring and improving upon key sustainability and efficiency indicators and reporting that information to investors on a regular basis.
Access and Affordability		ı	» Increasing broad access to affordable, transit-oriented housing that supports employment and economic opportunity is a key aspect to creating positive, holistic impact in real estate investing and will be pursued to the maximum extent possible.
		J	» Investing in areas with large socio-economic disparities can create greater economic mobility and integration. Sonen will pursue opportunities in which social and environmental benefits relating to access and affordability accrue to disadvantaged and/or LMI populations.
Social Equity	1	1	» In the built environment, Sonen maintains a preference for underlying assets (commercial, residential, industrial) that benefit LMI communities. Sonen will limit any investments whose primary benefit accrues exclusively to high-income populations.
			» Ideally, underlying assets will exhibit elements of transit oriented development, providing access to transportation and basic services and amenities for the workforce.
			» Sonen will pursue investment opportunities that expand home ownership among LMI communities or that expands supply of housing options for this community.
Climate Change	1	1	» Underlying assets can be expected to help reduce the built environment's relative contribution to climate change, particularly by reducing GHG emissions and energy consumption.
			» Sonen favors buildings and technologies that exemplify sustainability best practices (LEED, BREEAM, Energy Star, etc.).
			» Sonen will favor buildings that are powered by renewable energy sources.
Resource Use		1	» Underlying assets will generally reduce resource use, with particular emphasis on water and materials used for new builds. Existing and new real estate should exemplify best practices on topics such as high-energy efficiency lighting, renewable power sources, low-flow water fixtures and high performance HVAC systems.
			» Where new builds occur, Sonen prefers the use of re-purposed and recycled materials and waste minimization efforts throughout the construction process.
Waste		J	» Underlying assets must provide active waste management practices, such as recycling or composting.
			» Sonen has a preference to refurbish and renew existing buildings to reduce overall energy use and increase economic development in city centers.
			» Where new builds occur, Sonen prefers the use of re-purposed and recycled materials and waste minimization efforts throughout the construction process.

SOURCES

- 1. United Nations Environmental Programme. Buildings and Climate Change: Summary for Decision-Makers. 2009.
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- 4. America's Rental Housing Evolving Markets and Needs. Joint Center for Housing Studies of Harvard University. 2013. p3.
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- 7. United Nations Environmental Programme. Buildings and Climate Change: Summary for Decision-Makers. 2009.
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- 9. US Green Building Council. Green Building Facts.
- 10. US Green Building Council. Green Building Facts.
- 11. Worldwatch Institute. Global Municipal Solid Waste Continues to Grow. 07/24/2012.

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